

**BC Financial Services Authority
Statement of Financial Information
As at March 31, 2026, and
for the year ended March 31, 2026**

BC FINANCIAL SERVICES AUTHORITY

STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned represents the Board of Directors of the BC Financial Services Authority and approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.



Sandra Heath
Chair of the Board

Vancouver, BC
July 16, 2026

BC Financial Services Authority

Management Report

For the year ended March 31, 2026

The financial statements contained in this Statement of Financial Information under the *Financial Information Act* ("FIA") have been prepared by management in accordance with Canadian public sector accounting standards ("PSAS"), and the integrity and objectivity of these statements are management's responsibility.

Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the BC Financial Services Authority ("BCFSA") Financial Statements. Management is responsible for the integrity of the financial statements and has established systems of internal control to provide reasonable assurance that assets are safeguarded and that reliable financial information is available on a timely basis. These systems include formal written policies and procedures, careful selection and training of qualified personnel, and appropriate delegation of authority and segregation of responsibilities within BCFSA.

The Board of Directors has established an Audit and Finance Committee to provide oversight in the fulfillment by management of these responsibilities. The Audit and Finance Committee, comprising directors who are not employees, meets with management and external auditors regarding the proper discharge of management's responsibilities with respect to financial statement presentation, disclosure, and recommendations on internal control.

The external auditors, the Office of the Auditor General of British Columbia, conduct an independent examination and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the FIA. Their examination includes a review and evaluation of the corporation's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly.



Tolga Yalkin
Chief Executive Officer



Chris Spiker
Director, Finance

Vancouver, BC
July 16, 2026

BC Financial Services Authority

Statement of Financial Position

As at March 31, 2026 (in \$000s)

	March 31, 2026	March 31, 2025
Financial Assets		
Cash and cash equivalents	\$ 32,102	\$ 33,614
Accounts receivable	11,292	13,374
Due from government/other government organizations	111	370
	<u>43,505</u>	<u>47,358</u>
Liabilities		
Accounts payable and accrued liabilities	8,356	7,155
Deferred revenue	2,368	2,469
Employee future benefits	1,327	1,216
Due to government/other government organizations	2,303	1,223
	<u>14,354</u>	<u>12,063</u>
Net financial assets	<u>29,151</u>	<u>35,295</u>
Non-financial assets		
Tangible capital assets	16,751	17,073
Prepaid expenses	1,606	1,913
	<u>18,357</u>	<u>18,986</u>
Accumulated surplus	<u>\$ 47,508</u>	<u>\$ 54,281</u>

BC Financial Services Authority

Statement of Operations

For the year ended March 31, 2026 (in \$000s)

	Annual Budget	March 31, 2026	March 31, 2025
Revenues			
Licensing, registration, and other fees	\$ 51,035	\$ 48,591	\$ 49,079
Recovery	13,451	11,281	12,444
Education	12,078	10,103	10,751
Other	3,852	3,369	4,425
	<u>80,416</u>	<u>73,344</u>	<u>76,699</u>
Expenses			
Regulatory operations	73,459	69,127	69,041
CUDIC administration	12,957	10,990	12,236
	<u>86,416</u>	<u>80,117</u>	<u>81,277</u>
Annual deficit	(6,000)	(6,773)	(4,578)
Accumulated surplus – Beginning of year	<u>54,554</u>	<u>54,281</u>	<u>58,859</u>
Accumulated surplus – End of year	\$ <u>48,554</u>	\$ <u>47,508</u>	\$ <u>54,281</u>

Expenses by type

The following is a summary of expenses by type:

	March 31, 2026	March 31, 2025
Compensation and benefits	\$ 58,929	\$ 55,789
Professional services	8,114	11,317
Office and administrative	10,369	11,359
Amortization	2,705	2,812
	<u>\$ 80,117</u>	<u>\$ 81,277</u>

BC Financial Services Authority

Schedule of Debts

For the year ended March 31, 2026 (in \$000s)

No debt is disclosed in this schedule, as we have none of the forms of debt described in the Financial Information Regulation.

BC Financial Services Authority

Schedule of Guarantee and Indemnity Agreements

For the year ended March 31, 2026

Following are the indemnity agreements in force and subject to the Guarantees and Indemnities Regulation (BC Reg. 258/87):

Indemnity agreement between:

- The Province of British Columbia and each of the directors

Indemnity contract provisions with:

- Alchemer LLC for external stakeholders platform
- Articulate Global LLC for online training modules
- Bell Canada for Voice Over IP services
- Bloomberg Finance L.P. for subscription to financial reports
- Catastrophe Indices and Quantification Inc. for catastrophe information service
- CDW Canada Corp. for hardware support
- Costco Wholesale Canada Ltd. for a Costco membership
- Emburse Inc. for expense management software
- Encore Global Events (Canada) ULC for audio visual equipment rental
- Hearing Officers to conduct hearings
- HR Path Canada Inc. for human resources software
- Indeed Canada Corp for online subscription access
- InnVest Hotels LP dba Hyatt Regency Vancouver for facility rentals, food and beverages
- Kira Inc. for document comparison software
- KM Business Information Canada Ltd. for advertising
- KnowBe4, Inc. for security awareness training subscription
- LinkedIn Corporation for online subscription access
- Meltwater News Canada Inc. for online news and social media searches
- Microsoft Canada Inc. for information technology services
- Monday.com Ltd. for project portfolio management
- Optro, Inc. for software subscriptions
- Quench Canada Inc for water equipment rentals
- Renderforest LLC for software services
- Ricoh Canada Inc. for printer leases and servicing
- Rick Hansen Foundation Accessibility Certification Registry for registry service
- Savoury City Foods Ltd. for catering
- Simon Fraser University for venue rental
- SmartBear Software Inc. for software license

BC Financial Services Authority

Schedule of Guarantee and Indemnity Agreements

For the year ended March 31, 2026

- Softchoice LP for software license terms and conditions
- Speakers Bureau of Canada Inc. for guest speaker
- TechSmith Corporation for end user license agreement
- The Canadian Payments Association for provision of financial institutions file
- Thomson Reuters Canada Limited for legal research subscription
- Tyco Integrated Fire & Security Canada Inc. for alarm systems
- Up In Code Inc. dba Showpass for ticketing platform
- Zoom Communications Inc. for video conferencing services

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Members of the Board of Directors

Name	Position	Remuneration (\$)	Expenses (\$)
Amlani, Y	Board Director	22,784	123
Dorian, L	Board Director	20,034	43
Elgar, C	Board Director	17,271	-
Hamilton, S	Board Director	3,140	35
Hannah, J	Board Director	4,318	959
Hausch, J	Board Director	22,057	367
Heath, S	Board Chair	40,423	119
Jakab, S	Board Director	19,626	-
Matier, G	Board Director	5,103	-
Meadows, A	Board Director	18,531	253
Munro, S	Board Vice Chair	23,161	201
Van Norden, W	Board Director	3,533	26
Viereck, L	Board Director	22,485	349
Wing, D	Board Director	19,557	2,111
Wright, D	Board Director	20,028	4,259
Total Board Costs		262,051	8,845

Employees

Employee Name	Remuneration (\$)	Expenses (\$)
Abrol, M	116,785	4,313
Adams, S	182,940	3,647
Adibi, V	91,532	761
Agarwal, N	183,496	7,285
Ah King, R	95,366	407
Allen, C	168,205	347
Andrade Santos, P	115,858	74
Anu, S	120,763	3,183
Aquino, N	277,580	18,727
Arora, D	181,723	9,604
Au, C	159,452	1,364
Augusta, P	91,183	1,992
Avren, D	79,071	-
Baig, Z	126,787	114
Baird, C	95,407	501
Baird, M	88,463	719
Barbulovic, S	121,276	775
Barowsky, S	114,243	2,895

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Bassram, J	92,750	1,300
Bean, D	125,985	213
Bedard, A	131,986	1,185
Bianchin, A	116,098	68
Bilney, K	122,510	125
Birdi, J	93,668	1,079
Biscoe, C	207,687	14,137
Biswas, A	125,246	93
Bryant, J	94,679	1,732
Bui, K	91,360	1,899
Cai, N	89,244	84
Camargo de Barros, D	77,995	1,100
Campbell, A	86,447	52
Carson, J	117,495	1,206
Chagas, L	137,630	532
Chai, M	112,705	125
Chai, Y	89,527	382
Chan, A	85,744	169
Chan, K	109,777	1,244
Chan, K	126,787	114
Chan, P	109,941	435
Chang, Y	89,681	1,239
Chau, J	147,232	4,158
Chen, A	80,605	558
Chin, C	128,032	1,330
Choi, Y	94,253	138
Chow, V	180,930	1,893
Choy, B	116,785	84
Chu, B	84,875	202
Chu, D	129,019	3,999
Chua, J	103,955	1,025
Chua, N	81,363	664
Chung, D	83,801	5
Clark, S	119,009	93
Cletz, S	102,579	106
Cochelin, B	98,475	485
Colter, H	138,007	185
Copland, D	257,103	4,385

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Coyle, M	77,411	443
da Cruz, C	118,427	290
Dabbs, G	88,040	3,224
Dahnous, M	93,864	2,854
Dao, A	110,042	711
Das, A	120,372	178
Davies, C	181,214	3,599
Desantis, R	139,714	1,995
Diep, B	188,947	59
Dimma, L	75,214	80
Dionisio, M	107,707	1,154
Dong, D	113,770	1,340
Dong, Y	123,860	117
Drury, C	99,693	1,747
D'Sa, M	123,297	4,133
Dunbar, S	141,773	97
Easton, F	142,879	32
Enifeni, Z	114,235	2,175
Fajardo, R	102,431	-
Ferguson, K	160,972	6,387
Finerty, J	166,984	8,947
Fontanilla, N	169,918	85
Forseille, L	147,448	10,320
Francis, G	138,103	191
Geronimo, C	114,772	137
Ghuman, R	117,350	197
Gill, J	78,665	143
Gill, M	92,192	35
Girard, A	106,682	1,056
Gorman, J	128,636	183
Graham, J	159,264	8,712
Griffiths, W	103,337	202
Grimmett, P	201,556	105
Guernsey, S	88,756	68
Gupta, N	128,134	231
Haggstrom, P	141,318	839
Hambrook, P	140,212	3,201
Hamirani, F	111,144	774

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Handelzesh, T	150,076	1,194
Handregan, A	238,872	10,331
Hannant, A	97,911	3,665
Harrington, K	149,076	641
Hashmi, S	107,707	880
Hatamochi, K	139,827	590
Heald, C	142,134	180
Healey, T	109,002	101
Hegan, K	101,703	3,041
Hepworth, K	91,296	1,685
Ho, C	92,321	4,234
Holliday, D	134,046	3,991
Holst, L	207,030	882
Howbold, B	135,516	583
Hu, S	115,391	543
Humayun, R	199,080	1,382
Hussey, S	99,449	280
Hystad, C	79,062	612
Imanari, T	89,692	4,061
Ioi, K	83,233	132
Jackson, K	87,192	880
Jae, S	118,716	1,108
James, D	152,535	5,421
Johnson, C	145,093	2,109
Johnson, K	77,216	20
Jones, D	116,258	1,985
Jones, M	145,694	3,591
Joy, F	158,202	1,555
Julius, L	77,041	1,508
Kalan, M	90,634	4,359
Kang, H	124,073	1,798
Kanno, E	89,978	462
Kaumetbayev, N	120,507	827
Kaur, K	92,087	409
Kayal, M	77,047	132
Kiceniuk, D	121,000	1,749
Kim, J	108,570	152
Kim, S	123,094	1,037

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Kodhandaraman, P	114,186	518
Kolesnyk, V	94,166	114
Kong, G	154,532	182
Konkolewski, E	87,562	174
Kwok, C	113,595	1,192
Lam, S	123,094	1,523
Latzel, K	276,293	2,075
Lau, D	245,739	5,939
Law, C	131,431	90
Law, D	92,751	8,856
Lebrun, M	128,286	4,066
Lee, D	118,199	3,596
Lee, E	133,851	43
Lee, G	124,378	2,612
Lee, H	108,720	84
Lee, J	95,398	571
Lee, J	114,076	711
Lei, A	91,881	510
Leier, S	109,602	114
Leung, H	146,908	14,732
Leung, Y	162,757	1,203
Li, M	101,104	1,046
Lin, P	87,967	137
Lin, R	115,312	881
Littleford, K	83,278	60
Liu, H	97,511	3,379
Liu, S	118,990	1,404
Loi, S	89,714	-
Longson, A	109,525	1,047
Lowrey, R	192,623	1,674
Lu, B	158,416	4,039
Macgregor, M	145,694	3,894
Mactaggart Wright, K	180,352	3,682
Mak, T	134,063	2,603
Makhnach, M	195,297	5,249
Matharu, P	135,621	345
Mather, S	138,845	11,334
Maudlen, R	123,094	2,669

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Mccoubrey, B	108,357	1,100
McGuire, A	113,907	60
Mckenzie, A	83,665	183
McNeil, R	75,257	183
McPherson, C	120,009	2,929
McTavish, M	197,800	1,021
Meerman, J	122,655	5,700
Mitchell, C	177,640	1,013
Mitchell, S	106,586	647
Mollard, J	98,712	115
Morales, M	97,450	117
Moreira, L	92,346	5
Morreau, D	112,836	60
Morrison, B	221,125	-
Morrison, E	168,970	6,562
Mountstevens, P	117,620	154
Naito, C	118,788	1,289
Nelson, A	81,096	150
Neufeld, C	81,622	610
Neufeld, L	122,470	849
Ngo, D	126,983	83
Nguyen, K	118,526	197
Nguyen, S	112,115	40
Nhan, M	129,114	2,746
Ni, J	123,720	212
Niegemann, F	167,000	6,135
Nirad, A	252,772	820
Norris, L	122,510	3,176
O'Brien, R	176,468	3,094
Oh, S	139,355	1,672
Olegario, O	89,250	1,957
Ollenberger, S	94,789	10
Ovcharenko, A	132,057	164
Owusu-Ansah, I	90,269	200
Pala, V	82,368	206
Palikot, P	160,869	4,022
Palinic, A	99,664	95
Panagio, C	92,442	1,972

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Pang, C	101,838	-
Paramonczyk, C	152,870	531
Pendray, A	202,280	1,680
Perez, J	92,321	197
Perkins, M	123,275	43
Phu, J	123,274	43
Pollard, M	128,654	2,622
Pomerleau, N	87,192	276
Powidel, B	128,510	142
Prlic, A	185,440	4,130
Purewal, R	111,192	1,327
Puterman, D	148,288	115
Qian, Z	113,640	3,603
Raats, E	94,096	1,174
Rai, J	84,145	1,522
Reeves, G	179,512	3,482
Reimer, K	124,425	10
Risbin, A	195,933	-
Sakamoto, M	96,847	1,302
Sanjivrajappa, S	123,460	190
Santos, E	98,710	93
Sarophim, B	107,836	1,945
Sarvan, A	81,783	151
Sathya Murthy, R	156,200	43
Scott, M	210,101	54
Sexton, T	137,824	346
Sharma, A	116,426	122
Sharma, M	150,075	689
Sharma, S	155,466	4,428
Shaw, E	159,394	6,660
Shi, Y	82,447	1,416
Sholi, J	122,128	84
Shu, R	110,784	232
Shulman, S	92,434	1,615
Sigur, I	120,325	43
Singh, A	92,016	425
Sinke, H	92,563	1,952
Sisett, S	146,154	234

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Smiley, C	219,745	14,694
Smith, A	78,569	253
Smith, S	87,766	21
Smithson, D	141,823	1,325
Snyder, M	87,699	421
So, W	125,461	83
Sperling, A	79,742	474
Spiker, C	78,001	1,323
Spracklin, K	139,918	2,900
Staskiewicz, P	117,306	1,179
Strathearn, J	112,291	1,620
Subodh, U	108,283	1,595
Sun, T	75,027	290
Suryanarayanan, M	75,726	149
Szinku, T	126,496	3,249
Taller, T	204,298	4,161
Tam, Y	153,482	3,737
Tang, W	121,677	655
Tapnio, C	80,844	113
Taylor, P	86,080	125
Tcheng, J	245,158	17,302
Thien, K	226,929	2,907
Tolsma, S	204,366	10,377
Toovey, K	157,894	3,890
Tran, C	84,343	39
Tran, T	109,777	149
Tratnik, A	106,780	4,257
Trinh, V	111,773	599
Tsao, Y	116,426	1,033
Tse, G	108,733	10,349
Tuazon, D	75,026	167
Tukhtaeva, N	107,237	84
Tzemis, G	149,488	174
Vandall, J	265,971	34,048
Vogt, S	156,451	193
Vong, W	127,634	2,210
Wagner, C	149,004	182
Wasson, S	123,482	167

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Employee Name	Remuneration (\$)	Expenses (\$)
Watkins, A	173,184	498
Watkins, B	134,491	1,476
Weiss, D	83,964	444
Whittome, C	125,952	6,117
Wier, T	129,554	456
Wong, A	76,147	1,514
Wong, H	143,867	705
Wong, L	79,293	435
Wong, R	89,210	1,443
Woo, A	171,567	4,849
Wright, J	126,548	47
Wright, S	103,981	277
Wu, F	95,172	205
Yalkin, T	403,825	66,078
Yeung, Q	122,791	2,288
Zhai, X	124,166	202
Zhang, C	159,646	553
Zhang, S	149,502	1,944
Zhang, T	92,750	1,069
Zhang, W	95,279	1,602
Zhang, Y	123,900	545
Zhao, R	100,125	1,725
Zhong, S	98,661	5,265
Consolidated Total of Other Employees with Remuneration of \$75,000 or less	6,668,624	57,592
Total Employees	45,269,545	707,322

Reconciliation to Compensation and Benefits per the Financial Statements

Total Employee Remuneration	45,269,545
Employer CPP and EI	2,241,235
Pension and Other Benefits Applicable to All Employees	8,821,823
Accruals, Severance and Other Reconciling Adjustments	2,595,466
Compensation and Benefits per the Financial Statements	58,928,069

BC Financial Services Authority
Schedule of Remuneration and Expenses
For the year ended March 31, 2026

Statement of Severance Agreements

There were 59 severance agreements under which payment commenced between BCFSA and its non-unionized employees during the year ended March 31, 2026. These agreements represent from 1 to 78 weeks of compensation.

"Compensation" means regular salary, including benefits in some cases.

BC Financial Services Authority
Schedule of Suppliers of Goods and Services
For the year ended March 31, 2026

List of Aggregate Payments to Suppliers

Supplier Name	Amount Paid (\$)
Affinity Staffing Inc.	1,135,765
Alexander Holburn Beaudin + Lang LLP	247,435
Ali, Laila	119,700
Allwest Reporting Ltd.	45,797
AuditBoard Inc	80,450
BAASS Business Solutions Inc.	131,015
Barnes, Rosemary A.	56,468
BC Online	45,135
BDO Canada LLP	57,299
Beanfield Technologies Inc	27,955
Bell Canada	41,323
Benchmark Tech Recruitment Ltd	53,417
Bloomberg Finance L.P.	86,311
Borden Ladner Gervais LLP	197,081
Bulletproof Solutions ULC	68,209
Cadillac Fairview Corporation Limited	385,951
Clee, Jennifer	133,245
Cloudflare, Inc.	45,447
Cosman, Dean	109,340
Deloitte Inc.	157,500
Deloitte LLP	2,060,604
Diligent Canada Inc	46,582
Eckler Ltd.	35,700
Emburse Inc.	28,137
Envoy Inc	27,213
Equifax Canada Co.	40,448
Evans, Timothy Leigh	49,822
Fantazomai Enterprises	28,350
Financial Services Regulatory Authority of Ontario	108,318
Forever Foundation Holdings Ltd.	30,580
Gallagher Benefit Services (Canada) Group Inc.	71,243
Gravity Union Solutions Limited	34,867
Gun.io, Inc.	78,139
Harbinger Law Corporation	49,140
Harris & Company LLP	64,524
Heller, Ilan	38,548
Hochhauser, Aron	25,500

BC Financial Services Authority
Schedule of Suppliers of Goods and Services
For the year ended March 31, 2026

Supplier Name	Amount Paid (\$)
HR Path Canada Inc.	255,044
Hub International Canada West ULC	110,521
iFathom Corp	118,888
Infostrux Solutions Inc.	36,498
Info-Tech Research Group Inc.	148,314
Innvest Hotels LP dba Hyatt Regency Vancouver	159,275
International Association of Deposit Insurers	65,131
Ion Design Inc.	51,267
Iron Mountain Canada Operations ULC	94,859
Jamison, Wes	37,006
Karen E. Jamieson Law Corporation dba Murray Jamieson	30,275
Kearney, David	30,071
KPMG LLP	157,469
Lack, Timothy J.	63,525
Land Title And Survey Authority Of British Columbia	36,000
Larter, Shannon	122,063
Lenovo (Canada) Inc.	86,105
LinkedIn Corporation	42,744
Logitek Technology Ltd.	53,754
Long View Systems Corporation	41,028
Lynch, Susan E.	57,545
Market Security Analysis & Research Inc.	45,423
McGougan, Susan	27,174
Meltwater News Canada Inc.	52,782
Microsoft Canada Inc.	2,074,133
Minister of Finance	383,330
MNP LLP	26,250
Monday.com Ltd.	37,493
Moody's Analytics Inc	52,196
Moore, Deborah	48,317
Nelson, Beverly Ann	121,275
Ng, Arthur W.D.	30,635
One Twenty Three West Communications LLP	259,164
Oscar Miklos Law Corporation	32,340
PCL Pender Place Inc.	1,233,041
PD Holdings Law Corporation	25,988
Polina H. Furtula Law Corporation	26,250
Poulus Ensom Smith LLP	60,473

BC Financial Services Authority
Schedule of Suppliers of Goods and Services
For the year ended March 31, 2026

Supplier Name	Amount Paid (\$)
PricewaterhouseCoopers LLP	497,516
Procom Consultants Group Ltd.	443,618
Public Service Pension Plan	8,632,611
Rachel A. Heidary Law Corporation	46,725
Receiver General For Canada	14,798,728
Refinitiv Canada Holdings Limited	30,946
Resolver Inc.	133,559
Ricoh Canada Inc.	40,529
Robert Half Canada Inc.	103,748
Roganeducation Consulting	26,250
Rogers Wireless	122,836
S.S.P. Converged Solutions Inc.	222,953
Scientia Services Limited	43,722
Softchoice LP	101,052
Spicer, Deborah	42,900
Stemcell Technologies Canada Inc.	676,739
Stripe Payments Canada, Ltd.	49,538
Sugden, McFee & Roos LLP	140,001
Teksystems Canada Corp.	1,046,569
Teranet Inc.	41,889
The Little Dev Shop Inc.	119,915
The Manufacturers Life Insurance Company	3,527,397
The Toronto-Dominion Bank	818,708
Tittonel, Silvano	165,559
United Way British Columbia	32,917
University of British Columbia - Sauder School of Business	1,124,050
Vince Cavaliere Personal Real Estate	26,786
Wayman, Sharon	45,271
Wilson, Tony	31,000
Wise Owl Holdings Ltd.	116,550
Woolley, Bruce D	104,412
WPP Group Canada Communications Limited	40,361
ZLC Employee Benefits Solutions Ltd.	37,996
Consolidated Total Paid to Suppliers who received Aggregate Payments of \$25,000 or less	1,198,747
Total Aggregate Amount Paid to Suppliers	47,008,302

BC Financial Services Authority
Schedule of Suppliers of Goods and Services
For the year ended March 31, 2026

Reconciliation to the Statement of Operations

Total Aggregate Amount Paid to Suppliers	47,008,302
Total Other Employees Remuneration and Expenditures	58,928,069
Total Other Employees Remuneration included in Supplier Payments	(26,251,404)
Board Remuneration and Expenditures	270,896
Capital Purchases	(2,383,643)
Amortization	2,706,131
Other Reconciling Adjustments	(161,060)
Total per Statement of Operations	80,117,291